FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended December 31, 2007

Michigan Department of Treasury 496 (02/06)

Local Unit of Government Type

□County

Fiscal Year End

Auditing Procedures Report
Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.

☐ City

□Twp

Opinion Date

Other

December 31, 2007 February 1		February 12, 20	, 2008 February 13, 2008						
We a	ffirm	that			-				
We a	re ce	ertifie	d public accountants li	icensed to practice	in Michigar	٦.			
			rm the following mater Letter (report of commo			disclosed in	the financial sta	itements, incl	luding the notes, or in the
	YES	2	Check each applica	ble box below. (S	ee instructio	ons for further	detail.)		
1.	×		All required compone reporting entity notes				included in the	financial sta	tements and/or disclosed in the
2.	X		There are no accumu (P.A. 275 of 1980) or						restricted net assets
3.		×	The local unit is in co	mpliance with the l	Uniform Cha	art of Accoun	ts issued by the	Department	of Treasury.
4.	X		The local unit has add	opted a budget for	all required	funds.			
5.	×		A public hearing on th	ne budget was held	l in accorda	nce with Stat	e statute.		
6.	X		The local unit has not other guidance as iss					r the Emerge	ncy Municipal Loan Act, or
7.	×		The local unit has not	been delinquent i	n distributing	g tax revenue	s that were col	lected for and	other taxing unit.
8.	X		The local unit only ho	lds deposits/invest	ments that	comply with s	statutory require	ements.	
9.	X		The local unit has no Audits of Local Units						ed in the <i>Bulletin for</i>
10.	×		that have not been pr	There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover.					
11.	×		The local unit is free	of repeated comme	ents from pr	evious years			
12.	X		The audit opinion is U	INQUALIFIED.					
13.	X		The local unit has cor accepted accounting			34 as modifi	ed by MCGAA	Statement #7	7 and other generally
14.	X		The board or council	approves all invoic	es prior to p	payment as re	equired by char	ter or statute	
15.	×		To our knowledge, ba	ink reconciliations	that were re	eviewed were	performed time	ely.	
inclu des	ided criptic	in th on(s)	nis or any other audit of the authority and/o	report, nor do the commission.	ey obtain a	stand-alone	audit, please e		the audited entity and is not name(s), address(es), and a
			gned, certify that this s closed the following:	tatement is comple					
						Not Required (enter a brief justification)			
Fina	ancıa	Sta	tements		<u> </u>	, , , , , , , , , , , , , , , , , , , ,			
The	lette	er of (Comments and Recom	mendations	<u> </u>				
	er (De] N/A	N/A			
			ccountant (Firm Name)			1 '	ne Number		
	t Addr		Kusterer & Co., P.C.		_	City	394-1040	State	Zio
512 N. Lincoln, Suite 100, P.O. Box 686					City State Zip Bay City MI 48707				
Authorizing CPA Signature				Printed Nam	ne		License		
may andel				Mark J.	Mark J. Campbell 1101007803				

Local Unit Name

Gladwin Rural Uroan Fire Protection District

Date Audit Report Submitted to State

County

Gladwin

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CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

February 12, 2008

To the Fire Board Gladwin Rural Urban Fire Protection District Gladwin County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Gladwin Rural Urban Fire Protection District, Gladwin County, Michigan as of and for the year ended December 31, 2007, which collectively comprise the Fire District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Gladwin Rural Urban Fire Protection District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Gladwin Rural Urban Fire Protection District, Gladwin County, Michigan as of December 31, 2007, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Campbell, Kusteren & CO., P.C.

Certified Public Accountants

MANAGEMENT'S DISCUSSION AND ANALYSIS For the year ended December 31, 2007

The Management's Discussion and Analysis report of the Gladwin Rural Urban Fire Protection District covers the Fire District's financial performance during the year ended December 31, 2007.

FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at December 31, 2007, totaled \$1,007,314.56 for governmental activities.

We did not incur any new debt.

OVERVIEW OF FINANCIAL STATEMENTS

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Gladwin Rural Urban Fire Protection District and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Gladwin Rural Urban Fire Protection District in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

ENTITY-WIDE FINANCIAL STATEMENTS

The entity-wide statements report information about the Gladwin Rural Urban Fire Protection District as a whole using accounting methods used by private companies. The statement of net assets includes all of the Fire District's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Fire District are reported as governmental activities. This includes the General Fund.

MANAGEMEN'TS DISCUSSION AND ANALYSIS- ENTITY-WIDE FINANCIAL STATEMENTS - CONDENSED FINANCIAL INFORMATION December 31, 2007

	Total Governmental Activities 2006	Total Governmental Activities 2007
Current Assets Capital Assets	136 423 999 575	214 205 913 671
Total Assets	1 135 998	1 127 876
Current Liabilities Non-current Liabilities	- 1 <u>47 764</u>	287 120 274
Total Liabilities	147 764	120 <u>561</u>
Net Assets: Invested in Capital Assets Unrestricted	851 811 136 423	793 398
Total Net Assets	988 234	1 007 315
	Total Governmental Activities 2006	Total Governmental Activities 2007
Program Revenues: Charges for services General Revenues:	Governmental	Governmental
	Governmental Activities 2006	Governmental Activities 2007
Charges for services General Revenues: Rent income Interest	Governmental Activities 2006 274 691	Governmental Activities 2007 297 100 10 944 7 112
Charges for services General Revenues: Rent income	Governmental Activities 2006 274 691 10 730	Governmental Activities 2007 297 100 10 944
Charges for services General Revenues: Rent income Interest	Governmental Activities 2006 274 691 10 730 7 378	Governmental Activities 2007 297 100 10 944 7 112
Charges for services General Revenues: Rent income Interest Miscellaneous	Governmental Activities 2006 274 691 10 730 7 378 8 028	Governmental Activities 2007 297 100 10 944 7 112 10 184
Charges for services General Revenues: Rent income Interest Miscellaneous Total Revenues Program Expenses: Public Safety	Governmental Activities 2006 274 691 10 730 7 378 8 028 300 827	Governmental Activities 2007 297 100 10 944 7 112 10 184 325 340 300 186
Charges for services General Revenues: Rent income Interest Miscellaneous Total Revenues Program Expenses: Public Safety Interest on long-term debt_	Governmental Activities 2006 274 691 10 730 7 378 8 028 300 827 286 267 561	Governmental Activities 2007 297 100 10 944 7 112 10 184 325 340 300 186 6 073
Charges for services General Revenues: Rent income Interest Miscellaneous Total Revenues Program Expenses: Public Safety Interest on long-term debt_ Total Expenses	Governmental Activities 2006 274 691 10 730 7 378 8 028 300 827 286 267 561 286 828	Governmental Activities 2007 297 100 10 944 7 112 10 184 325 340 300 186 6 073 306 259

MANAGEMENT'S DISCUSSION AND ANALYSIS For the year ended December 31, 2007

FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the Gladwin Rural Urban Fire Protection District's funds, focusing on significant (major) funds not the District as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Fire District Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Gladwin Rural Urban Fire Protection District has only the General Fund.

FINANCIAL ANALYSIS OF THE FIRE DISTRICT AS A WHOLE

During the year we purchased \$19,000.00 of fire protection related supplies and paid cash for it.

Our cash position in the governmental activities remains strong.

We have four years remaining on the note payable that funded Fire Engine #5.

FINANCIAL ANALYSIS OF THE FIRE DISTRICT'S FUNDS

The General Fund pays for most of the Fire District's governmental services.

CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Fire District's governmental activities invested \$0 in capital assets.

The Fire District paid \$27,490.55 of principal on long-term debt.

KNOWN FACTORS AFFECTING FUTURE OPERATIONS

Proposal A continues to impede our financial security for operations and funding of both capital improvements to the building and capital equipment needs. The Fire District was funded via a voted one (1) mill of State Equalized Valuation. Proposal A changed the classification to Taxable Valuation.

CONTACTING THE FIRE DISTRICT'S MANAGEMENT

This financial report is designed to provide our taxpayers and creditors with a general overview of the Gladwin Rural Urban Fire Protection District's finances and to demonstrate the Fire District's accountability for the revenues it receives. If you have any questions concerning this report please contact the Fire District's Treasurer at (989)426-7111.

GOVERNMENT-WIDE STATEMENT OF NET ASSETS December 31, 2007

	Governmental Activities
ASSETS: CURRENT ASSETS: Cash on hand Cash in bank	50 00 214 154 52
Total Current Assets	<u>214 204 52</u>
NON-CURRENT ASSETS: Capital Assets Less: Accumulated Depreciation	1 978 579 00 (1 064 907 90)
Total Non-current Assets	913 671 10
TOTAL ASSETS	<u>1 127 875 62</u>
LIABILITIES AND NET ASSETS:	
LIABILITIES: CURRENT LIABILITIES: Accounts payable	287 36
Total Current Liabilities	287 36
NON-CURRENT LIABILITIES: Loan payable	120 273 70
Total Non-current Liabilities	<u> 120 273 70</u>
Total Liabilities	<u>120 561 06</u>
NET ASSETS: Invested in Capital Assets, Net of Related Debt Unrestricted	793 397 40 213 917 16
Total Net Assets	<u> 1 007 314 56</u>
TOTAL LIABILITIES AND NET ASSETS	<u> 1 127 875 62</u>

GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended December 31, 2007

		Program Revenue	Governmental Activities
FUNCTIONS/PROGRAMS	Expenses	Charges for Services	Net (Expense) Revenue and Changes in Net Assets
Governmental Activities: Public safety Interest on long-term debt	300 186 35 6 073 45	297 100 51 	(3 085 84) (6 073 45)
Total Governmental Activities	306 259 80	297 100 51	(9 159 29)
General Revenues: Rent income Interest Miscellaneous			10 944 12 7 111 73 10 183 83
Total General Revenues			28 239 68
Change in net assets			19 080 39
Net assets, beginning of year			988 234 17
Net Assets, End of Year			1 007 314 56

BALANCE SHEET - GOVERNMENTAL FUND December 31, 2007

	Total (General)
<u>Assets</u>	(General)
Cash on hand Cash in bank	50 00 214 1 <u>54 52</u>
Total Assets	214 204 52
Liabilities and Fund Equity	
Liabilities: Accounts payable Total liabilities	287 36 287 36
Fund equity: Fund balance: Unreserved: Undesignated	213 917 16
Total fund equity	213 917 16
Total Liabilities and Fund Equity	<u>214 204 52</u>

RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUND TO THE STATEMENT OF NET ASSETS December 31, 2007

TOTAL FUND BALANCE - GOVERNMENTAL FUND

213 917 16

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost 1 978 579 00 Accumulated depreciation (1 064 907 90)

Long-term debt liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:

Loan payable _____(120 273 70)

TOTAL NET ASSETS – GOVERNMENTAL ACTIVITIES <u>1 007 314 56</u>

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -**GOVERNMENTAL FUND**

Year ended December 31, 2007

	Total (General)
Revenues:	
City of Gladwin	58 691 12
Township of Buckeye	32 300 56
Township of Gladwin	25 326 85
Township of Grout	34 546 86
Township of Hay	46 163 37
Township of Sage	69 444 69
Township of Sherman	30 627 06
Rent income	10 944 12
Interest	7 111 73
Miscellaneous	10 183 83
Total revenues	325 340 19
Expenditures:	
Public safety:	
Fire protection:	
Services – officers	5 574 00
Services – firemen	56 634 00
Services – maintenance	29 092 00
Services – administration	8 852 73
Payroll taxes	7 662 85
Insurance	27 239 26 2 081 47
Equipment maintenance	6 946 69
Building maintenance Vehicle maintenance	8 999 50
Vehicle gas and oil	4 836 54
Supplies	31 587 08
Dues and subscriptions	1 968 25
Utilities	16 368 25
Audit	1 500 00
Miscellaneous	4 939 78
Debt service	33 564 00
Total expenditures	247 846 40
Excess of revenues over expenditures	77 493 79
Fund balance, January 1	136 423 37
Fund Balance, December 31	213 917 16

RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES Year ended December 31, 2007

NET CHANGE IN FUND BALANCE - TOTAL GOVERNMENTAL FUND

77 493 79

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

Depreciation Expense Capital Outlay

(85 903 95)

Repayment of debt principal is an expenditure in the governmental funds, the repayment does not have an effect in the statement of activities but does reduce the debt balance in the statement of net assets.

Principal payments on long-term debt

27 490 55

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

<u>19 080 39</u>

NOTES TO FINANCIAL STATEMENTS December 31, 2007

Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Gladwin Rural Urban Fire Protection District, Gladwin County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

Reporting Entity

The financial statements of the Fire District contain all the Fire District funds that are controlled by or dependent on the Fire District's executive or legislative branches.

The reporting entity is the Gladwin Rural Urban Fire Protection District. The Fire District is governed by an appointed Fire Board. As required by generally accepted accounting principles, these financial statements present the Fire District as the primary government.

Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Fire District's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

NOTES TO FINANCIAL STATEMENTS December 31, 2007

Note 1 - Summary of Significant Accounting Policies (continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

The Fire District reports only one fund as follows:

The General Fund is used to record the operations of the Fire District which pertain to maintaining and operating the Fire District. Included are all transactions related to the approved current operating budget.

Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables

Receivables have been recognized for all significant amounts due to the Fire District. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

<u>Inventories</u>

Inventory is considered to be immaterial and is not recorded.

Property Taxes

The Fire District does not levy any property taxes.

Encumbrances

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

Capital Assets

Capital assets are defined by the Fire District as assets with an initial cost of more than \$3,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings 50 years Equipment 10-20 years

Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

Post-employment Benefits

The Fire District provides no post-employment benefits to past employees.

NOTES TO FINANCIAL STATEMENTS December 31, 2007

Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Fire Board for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Fire Board.
- The budgets are adopted on the modified accrual basis of accounting.
- The originally adopted budgets can be amended during the year only by a majority vote of the Fire Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Fire Board during the fiscal year.

Note 3 – Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Fire District to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Fire Board has designated two banks for the deposit of Fire District funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

NOTES TO FINANCIAL STATEMENTS December 31, 2007

Note 3 – Deposits and Investments (continued)

The Fire District's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

 Carrying Amounts

 Total Deposits
 214 154 52

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

The Fire District did not have any investments as of December 31, 2007.

Note 4 - Capital Assets

Capital asset activity of the Fire District's Governmental activities for the current year was as follows:

	Balance 1/1/07	Additions	Deletions	Balance 12/31/07
Governmental Activities:				
Land	25 000 00	-	-	25 000 00
Buildings	500 000 00	-	-	500 000 00
Equipment	<u>1 538 579 00</u>		(85 000 00)	<u>1 453 579 00</u>
Total	2 063 579 00	-	(85 000 00)	1 978 579 00
Accumulated Depreciation	(1 064 003 95)	(85 903 95)	<u>85 000 00</u>	(1 064 907 90)
Net Capital Assets	999 575 05	(85 903 95)		<u>913 671 10</u>

Note 5 – Changes in Long-Term Debt

A summary of changes in long-term debt follows:

	Balance 1/1/07	Additions	Deductions	Balance 12/31/07
Contract payable – fire truck	<u> 147 764 25</u>		27 490 <u>55</u>	<u>120 273 70</u>
Total	<u> 147 764 25</u>		27 490 55	120 273 70

NOTES TO FINANCIAL STATEMENTS December 31, 2007

Note 6 - Contract Payable - Fire Truck

On November 1, 2006, the Fire District obtained a loan payable in the amount of \$150,000.00 which was used toward the purchase of a fire truck. The loan included interest at the rate of 4.49% per annum and is due in sixty monthly installments beginning December 3, 2006, through November 3, 2011. The principal balance outstanding at December 31, 2007 was \$120,273.70.

Note 7 - Deferred Compensation Plan

The Fire District does not have a deferred compensation plan.

Note 8 - Risk Management

The Fire District is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Fire District has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

Note 9 - Pension Plan

The Fire District does not have a pension plan.

BUDGETARY COMPARISON SCHEDULE - GENERAL FUND Year ended December 31, 2007

				Variance with Final Budget
	Original	Final		Over
	Budget	Budget	Actual	(Under)
Revenues:				
City of Gladwin	58 696 00	58 696 00	58 691 12	(4 88)
Township of Buckeye	32 331 00	32 331 00	32 300 56	(30 44)
Township of Gladwin	25 329 00	25 329 00	25 326 85	(2 15)
Township of Grout	34 648 00	34 648 00	34 546 86	(101 14)
Township of Hay	46 219 00	46 219 00	46 163 37	(55 63)
Township of Sage	69 462 00	69 462 00	69 444 69	(17 31)
Township of Sherman	30 634 00	30 634 00	30 627 06	(6 94)
Rent income	10 775 00	10 775 00	10 944 12	169 12
Interest	5 000 00	5 000 00	7 111 73	2 111 73
Miscellaneous			<u>10 183 83</u>	10 183 83
Total revenues	<u>313 094 00</u>	<u>313 094 00</u>	325 340 19	12 246 19
Expenditures:				
Public safety:				
Fire protection	227 705 00	233 429 00	214 282 40	(19 146 60)
Capital outlay	31 000 00	33 135 00	-	(33 135 00)
Debt service	<u>33 565 00</u>	<u>33 565 00</u>	33 564 00	(1 00)
Total expenditures	292 270 00	300 129 00	247 846 40	(52 282 60)
Excess (deficiency) of revenues				
over expenditures	20 824 00	12 965 00	77 493 79	64 528 79
Fund balance, January 1	80 000 00	80 000 00	<u>136 423 37</u>	56 423 37
Fund Balance, December 31	100 824 00	92 965 00	<u>213 917 16</u>	<u>120 952 16</u>

CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

February 12, 2008

To the Fire Board Gladwin Rural Urban Fire Protection District Gladwin County, Michigan

We have audited the financial statements of the Gladwin Rural Urban Fire Protection District for the year ended December 31, 2007. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES

We conducted our audit of the financial statements of the Gladwin Rural Urban Fire Protection District in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Fire Board Gladwin Rural Urban Fire Protection District Gladwin County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

SEGREGATION OF DUTIES

The Fire District's system of internal control is affected by the size of the staff that it can employ.

The ultimate accounting system would include enough employees to completely segregate all aspects of each transaction. Different departments or individuals would handle: transaction authorization, transaction execution, asset handling, recording of transactions, review of transactions and subsequent control of assets.

The Fire District cannot enact a complete segregation of all aspects of each transaction due to the nature of local units of government. The "cost to benefit" relationship also would not justify a complete segregation of all duties.

We recommend that the Fire District Board Members understand these circumstances when performing their oversight responsibilities.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Fire District's financial statements and this communication of these matters does not affect our report on the Fire District's financial statements, dated December 31, 2007.

SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Campbell, Kusturu & Co., PC CAMPBELL, KUSTERER & CO., P.C.

Certified Public Accountants